



HYBRID INTELLIGENCE: COLLABORATION BETWEEN HUMANS AND MACHINES IN DECISION-MAKING

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Abstract: The article explores the concept of hybrid intelligence as a key direction in the development of artificial intelligence (AI) systems. It examines the integration of human cognition and machine algorithms into a single cognitive system. The advantages of hybrid models in the context of decision-making, system stability, and interpretability improvement are analyzed. The problems of ethical responsibility, algorithmic transparency, and the culture of human-machine collaboration are discussed. Examples of hybrid intelligence applications in medicine, economics, and industry are provided. The paper concludes with the importance of developing joint cognitive systems as the foundation ΑI utilization for responsible in the future.

Key words: Hybrid intelligence, artificial intelligence, human-machine interaction, decision-making, ethics of AI, Human-in-the-Loop, explainable AI, cognitive systems.

Introduction

The emergence of artificial intelligence has become one of the most significant milestones in technological progress. Modern algorithms can process enormous amounts of data, identify patterns, and make decisions with high speed and accuracy. However, they cannot fully replace human reasoning. The absence of contextual understanding, empathy, and ethical judgment makes humans indispensable in the decision-making process. The concept of hybrid intelligence reflects a shift from competition between humans and machines to cooperation. This symbiosis allows algorithms to compensate for human cognitive limitations, while humans guide and control AI operations, ensuring meaningful and responsible outcomes. Joint decision-making, based on the interaction of cognitive and computational systems, becomes a key factor in the effective use of AI across science, economics, management, and education.





Research Objective

The objective of this study is to analyze the principles of hybrid intelligence functioning, its advantages, and challenges in socially significant fields. Special attention is given to algorithm interpretability, the human role in the decision-making loop, and ethical aspects of AI interaction.

Research tasks include:

- 1. Defining the essence and structure of hybrid intelligence.
- 2. Analyzing examples of hybrid system applications in various industries.
- 3. Examining issues of trust, accountability, and hybrid system training.
- 4. Formulating directions for the further development of the concept.

Main Part

1. The Nature of Hybrid Intelligence

Hybrid intelligence combines the analytical power of AI and the cognitive abilities of humans. While machines outperform humans in data processing speed, humans provide context, goals, and intuition. This combination enables decision-making that neither party could achieve alone. A crucial element is the Human-in-the-Loop (HITL) system — an architecture in which humans participate at all stages of the decision-making cycle, from model training to result interpretation. This ensures control, adaptability, and correction of algorithms.

2. Applications of Hybrid Systems

In medicine, hybrid intelligence is used to support clinical decisions. Algorithms analyze medical images, while physicians interpret results within a clinical context. In the financial sector, AI predicts risks and market trends, while humans adjust models based on political or social factors. In industry, hybrid systems enable predictive maintenance, where AI identifies potential equipment failures and engineers assess their impact on production processes.

3. Ethical and Social Aspects





Hybrid intelligence raises questions of responsibility: who is accountable for an error if a decision is made jointly? Another major issue is trust — humans must understand how AI reached its conclusions. Therefore, Explainable AI (XAI) becomes a critical research area, ensuring the transparency of computational reasoning. The social aspect involves building a new culture of cooperation, where humans retain autonomy and use technology as a tool to expand cognitive capabilities.

Conclusion

Hybrid intelligence represents the next stage in AI evolution, combining rational and intuitive thinking forms. Collaboration between humans and machines enables more accurate, responsible, and adaptive decision-making. The future belongs to systems where AI complements rather than replaces humans, enhancing the intellectual potential of society. To achieve this, it is necessary to develop algorithmic transparency, implement educational programs on AI cooperation, and establish ethical standards for hybrid systems. Only the synergy of computational power and human critical thinking can create a sustainable and responsible digital future.

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